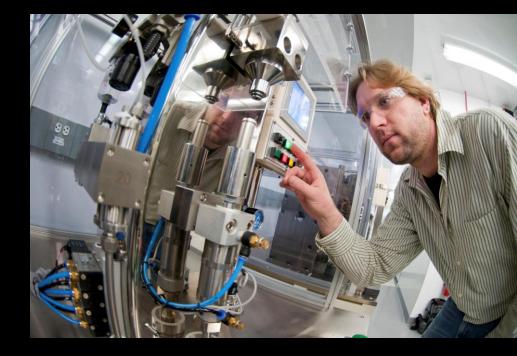
## Powered by Science. Inspired by Possibility.

- 40% by 2030 is the first step, not the last.
- Challenge the notion of natural gas as a "bridge fuel".
- Flexibility must be front and center throughout the decision-making process.









- Quickly establish a methodology for carbon emissions accounting.
- Break down policy and regulatory barriers to beneficial electrification.
- Address the isolation between capacity expansion and distribution system planning.
- Put risk on equal footing with cost in decision-making processes

## Help or hindrance?

- Planning
- Markets
- Operations





## Thank you.

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